

The potential impact of the 2020 US presidential election on global health care pricing

November 24th, 2020

Dr. Stefan Walzer^{1,2,3}

&

Karen Sandman, Anna Forsythe⁴

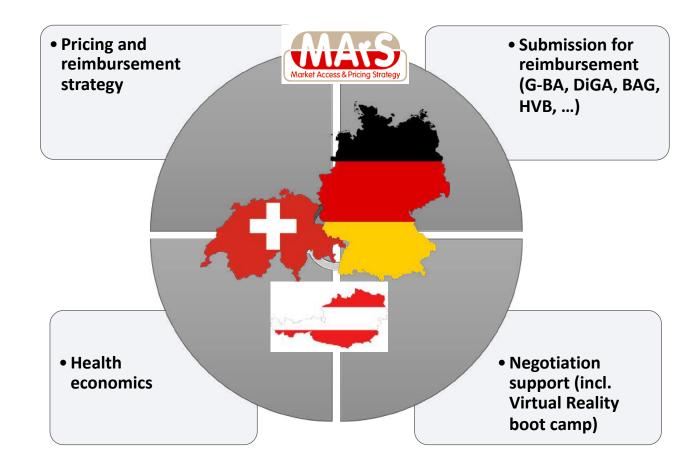
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Joost Broekens¹, Maaike Harbers¹, Willem-Paul Brinkman¹, Catholijn M. Jonker¹, Karel Van den Bosch³, and John-Jules Mever²

Delft University of Technology joost.broekens@gmail.com, {m.harbers,w.p.brinkman,c.m.jonker}@tudelft.nl ² Utrecht University jj@cs.uu.nl

Broekens J., et al. (2012) Virtual Reality Negotiation Training Increases Negotiation Knowledge and Skill. In: Nakano Y., et al. (eds) Intelligent Virtual Agents. IVA 2012. Lecture Notes in Computer Science, vol 7502. Springer, Berlin, Heidelberg

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HTA EVIDENCE GENERATION

 $\label{eq:hammonic} \begin{aligned} & \text{HTA-quality SLRs} \\ & \text{SLRs to HEOR Analytics} \\ & \text{SLRs to support ITCs} \\ & \text{LiveSLR}^{\text{TM}} \ \text{Platform} \end{aligned}$

HEOR ANALYTICS & COMPARATIVE EFFECTIVENESS

Indirect Treatment Comparisons
Matched Adjusted Indirect Comparisons (MAIC)
Simulated Treatment Comparisons (STC)
Utility and Quality of Life Analyses
Endpoint Validation

STRATEGIC EVIDENCE GENERATION

Burden of Illness / Epidemiology Literature Reviews Strategic Literature Reviews + Publications Strategic reviews of HTAs / Models / HE Evidence Early Value Framework - PRODUCT Interactive GVD Library / PubTracker Interactive GVD Slide Deck/ Knowledge Book Model Playbook

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Dossier, Early Dossier
AMCP Dossiers
HTA Submissions
Value story workshops / Decks
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Payer-facing materials/ tool kits

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Economics Models: CEA, CCM, BIM
US- OCMs & ICER support
Survival Extrapolation
Model Adaptations
HTA submissions
Local Expert Validation

VALUE & ACCESS
PLANNING & STRATEGY

Evidence Generation Plan
Protocol Review
PRO selection / strategy/ CTCAE strategy
Global / Local Market Access Strategy

Questions welcome!



- Feel free to ask questions. After the presentation, we will have time for your questions.
- Use either the Zoom chat function or the Q&A function to raise your questions or comments.
- As always, slides will be provided afterwards, and the video will be published on our website.

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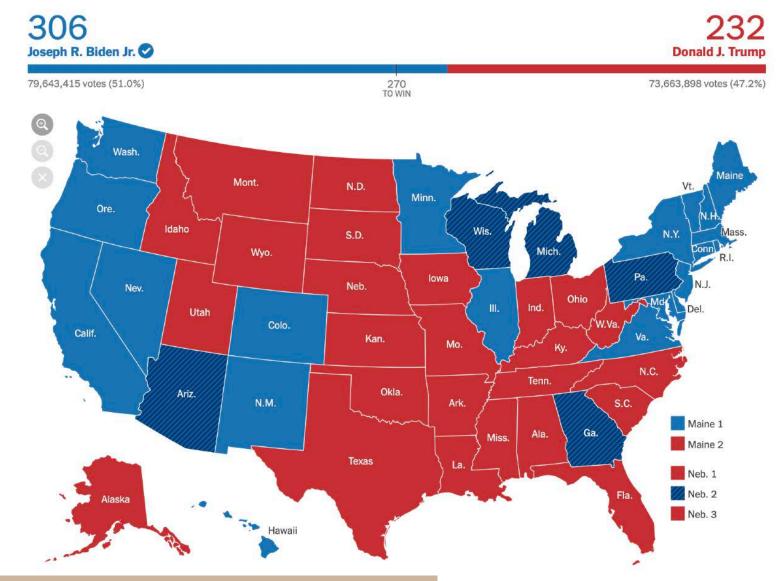
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US elections... the winner is Joe Biden!?









Joe Biden's Vision...













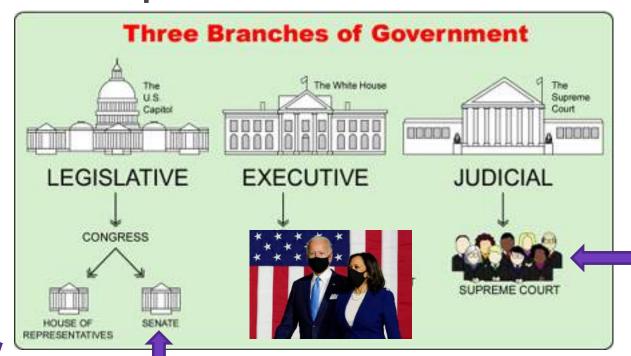
We have a president- and vice president-elect



Inauguration date: January 20, 2021

 Legal wrangling is unlikely to change the outcome, but may make the transition chaotic

How much can the president do alone?



Conservative majority

Could overturn laws if they are challenged in court Republicans are trying to overturn Obamacare; there are several vocal opponents on the court

Democratic majority Likely to work with Biden-Harris

? majority: depends on January Georgia election; if Republican, unlikely to cooperate with Biden-Harris





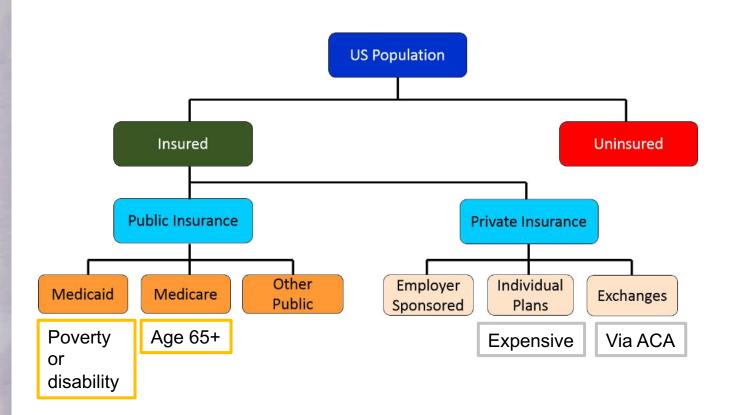
Key elements of the Biden-Harris healthcare proposal

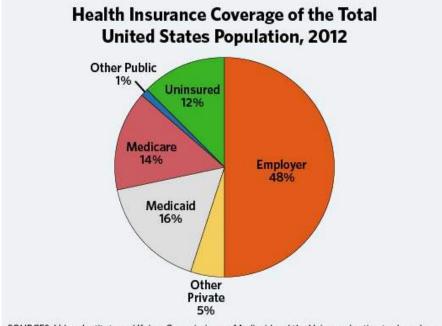
- "Protect and build on the ACA"
- "Affordable, quality healthcare in a less complex healthcare system"
 - "Ensure healthcare is for all, not privileged few"
 - "Stand up to abuse of power by prescription drug corporations"



What are the insurance options for Americans?







SOURCES: Urban Institute and Kaiser Commission on Medicaid and the Uninsured estimates based on the Census Bureau's March 2012 and 2013 Current Population Survey (CPS: Annual Social and Economic Supplements)

"Protect and build on the ACA"







Affordable Care Act 2010): "Obamacare"

- 3 main goals:
- Increase availability of affordable health insurance
- Provides consumers with subsidies ("premium tax credits") lowering costs for households with incomes between 100% and 400% of the federal poverty level
- Expand Medicaid to cover all adults with income <138% of the federal poverty level
- Not all states have complied
- Support innovative medical care delivery methods designed to lower the costs of health care generally



Biden-Harris proposal

- How Biden plan builds on ACA:
- Access to affordable health insurance for all Americans through a public option
- Increase tax credits to reduce amount people pay for health insurance
- Ensure a cap of 8.5% of income spent on a "gold" health plan
- Cap is currently 9.86% for a "silver" plan
- "Gold" plan has lower deductibles and lower out-ofpocket costs
- Expand Medicaid coverage for low-income people in states that have limited access to Medicaid

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More on healthcare access under Biden plan



"Affordable, quality healthcare in a less complex healthcare system"

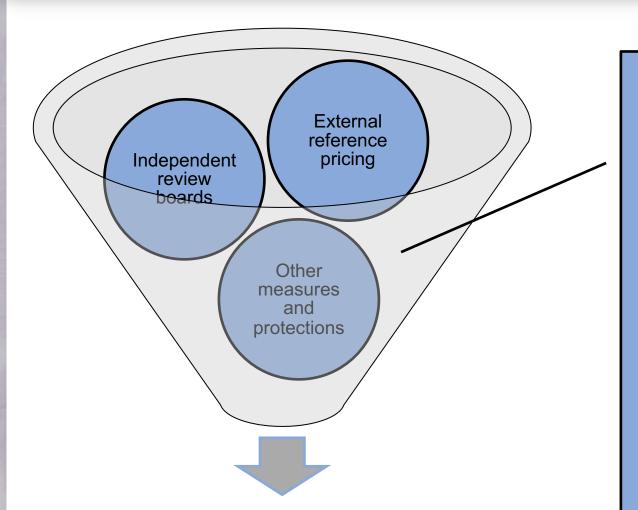
- Public option will negotiate prices with providers
- Stop "surprise billing" in which providers charge out-of-network rates for patients who can't access in-network providers
- Use antitrust laws to increase competition within healthcare system
- Partner with HCPs to drive innovation and quality improvements and improve working conditions

"Ensure healthcare is for all, not privileged few"

- Expand access to contraception; protect abortion rights
- Reduce high maternal mortality rate, especially among Black women
- Ban healthcare discrimination on basis of gender, sexual orientation, gender identity, HIV status, etc.
- Invest in community health centers
- Mental health parity and expanded mental healthcare access

"Stand up to...prescription drug corporations"





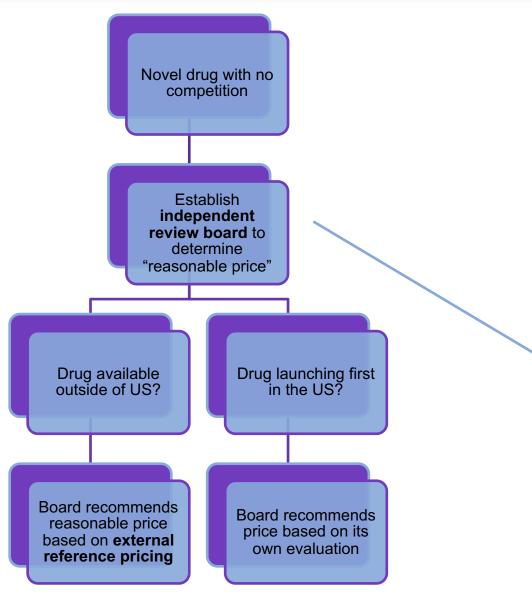
Decreased drug prices

- Limit price increases to inflation for branded, biotech, and "abusively priced generic drugs"
 - To participate in Medicare/public option, drugs may not increase prices beyond the general inflation rate
 - Tax penalty on manufacturers that increase prices beyond inflation
- Allow consumers to import safe Rx from other countries
- Stop allowing pharma companies to tax-deduct the costs of advertising
- Improve the supply of quality generics
 - Accelerate development of safe generics



Drug price negotiation in the Biden plan





- Manufacturers historically have relatively few controls applied to US pricing
- Biden plan introduces several mechanisms for price controls:
 - Repeal existing law that bars
 Medicare from negotiating lower
 prices with drug companies

Reasonable price = price that Medicare and public option will pay

Private plans can access a similar price IF they participate in the individual marketplace ("exchanges")



External reference pricing



- External reference pricing has not historically been used in the US
 - Trump (Sept 2020 executive order),
 Biden (proposed plan) favor ERP
- US often is the first launch site
- US drug prices are about 3 to 4 times higher than in the UK, Japan, and Canada, after rebates are accounted for, with some drugs up to 70 times more expensive
- If Medicare alone adopted external reference pricing, could save an estimated >\$70 billion



On international price indexing: Another component of Biden's plan would establish an independent review board to assess the value of new specialty drugs that lack competition. The board will use that analysis — along with the prices charged in other countries, when available — to recommend a price for the drug that is paid by Medicare, Obamacare plans and Biden's public option health plan.

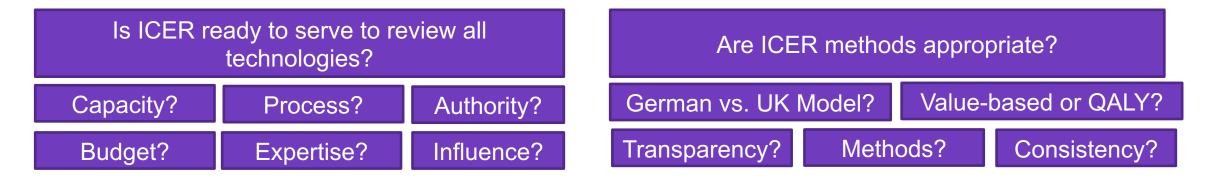
Sanders would also use international reference pricing — but for more medicines and for the entire U.S. drug market, not just a segment of American patients. Sanders says he would push the Prescription Drug Price Relief Act, S. 102 (116), which would incentivize companies to charge prices in the U.S. that are comparable to those paid in countries like Canada, the United Kingdom, Germany, France and Japan. If the companies don't cooperate, the federal government could intervene to allow generic companies to produce cheaper copycats. Sanders' campaign website says the plan would cut drug prices in half.



Independent review board: expanding role of ICER?



- Biden proposal includes independent review board for Medicare drug pricing negotiations
- US payer experts consider ICER to be well-positioned to take on such a role



 Outside US, perception is that ICER is independent and trying to follow UK bring into perspective that ICER isn't quite there yet





Other legislation to watch

- 21st Century CURES 2.0
 - PDUFA VII

CURES 2.0 updates





21st century CURES Act: Dec 2016

- Accelerate product development with faster, more efficient innovation
- Authorized \$500 million over 9 years to help FDA to implement the law
- Includes patient experience data, patient-focused drug development guidance, novel clinical trial designs and RWE

CURES 2.0: currently up for discussion

- Public health and pandemic preparedness
- Caregiver integration
- Patient engagement in health care decision-making
- Diversity in clinical trials
- FDA modernization
- Medicare & Medicaid modernization

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PDUFA VII



Food and Drug Administration Reauthorization Act (FDARA) (August 2017)

- Reauthorization of the Prescription Drug User Fee Act (PDUFA)
 - Provides FDA with the necessary resources to maintain a predictable and efficient review process for human drug and biologic products
- Ensures that FDA will continue to receive a source of stable and consistent funding during fiscal years 2018-2022
 - Will allow FDA to fulfill its mission to protect and promote public health by helping to bring to market critical new medicines for patients

PDUFA VII, which is currently under discussion, will cover 2023 through 2027

- Stakeholder discussions are ongoing
 - Needs to be passed by Q3 2022
- Pharma industry has requested more predictable and timely engagement and better communication during drug development
- Greater support on incorporating RWE in FDA decisions
- COVID-19 experience is shaping the discussion:
 - Greater flexibility and consideration of decentralized trials, digital engagement





Impact of COVID-19 on US healthcare

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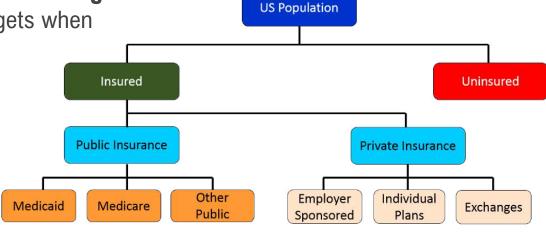
COVID-19 (regardless of legislation)



- US unemployment rates are at 6.9 as of October 2020. The rise in unemployment is leading to:
 - Increase in Medicaid enrolment
 - Decline in private payer enrolment
- Medicaid enrollment is increasing in 2020 due to COVID-19, with 4.3 million or 6.1% increase just between Feb and July 2020¹
 - 2021 will bring additional strain on Medicaid budgets and may offer Medicaid an ability to negotiate pricing – definite pressure for high-priced branded launches

As a heavily private insurance country, an economic shock due to COVID not only destroyed jobs, but also destroyed access to health coverage.

Private payers will have smaller budgets when they are evaluating expensive drugs (PMPM just got larger)







How might US changes impact the situation in EU?

Discussion on reference basket in the US







IPI vs. MBII on International Drug Price Benchmarks

TRUMP IPI	FREOPP MBII	
Canada		
Denmark	Denmark	
Finland	Netherlands	
Greece	Singapore	
ltaly	Switzerland	
Austria	Austria	
Belgium	Belgium	
Czech Republic	Czech Republic	
France	France	
Germany	Germany	
Ireland	Ireland	
Japan	Japan	
Portugal	Portugal	
Slovakia	Slovakia	
Spain		
Sweden		
United Kingdom		

- Trump's International
 Pricing Index (IPI) includes 7
 single-payer countries that
 use price controls
- FREOPP's Market-Based International Index (MBII) excludes all single-payer countries except Denmark
- MBII Tier 1 countries
 (Denmark, Netherlands, Singapore, Switzerland)
 represent 60% of index

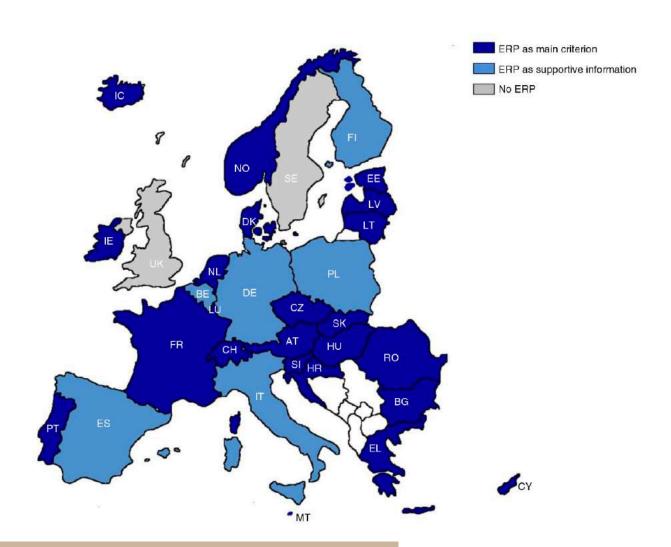


Potential impact on Europe?

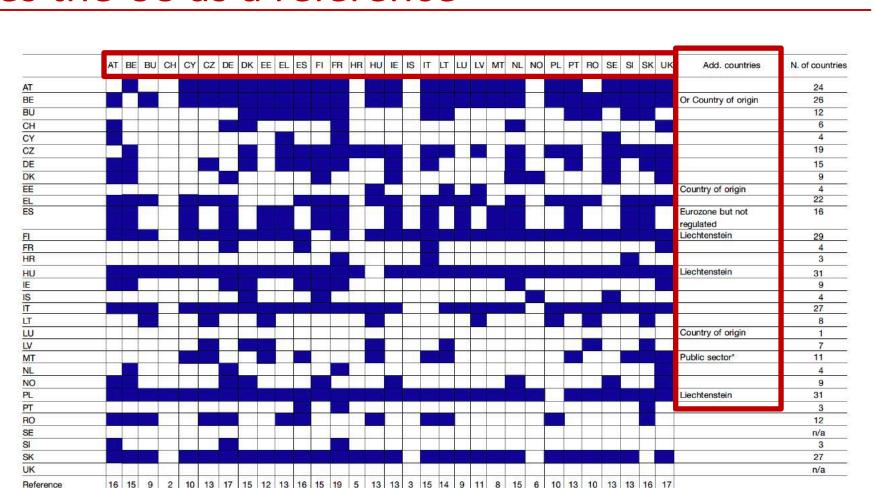








Why should the US be important? No country uses the US as a reference



^{*}For private sector in Malta, data from 12 European reference countries, classified in a three-tier system, are used for ERP: low-priced tier: ES; UK; PT; FR/medium-priced tier: BE; IS; CY; IT/ high-priced tier: DK; DE; IE; NO.







Add., additional; AT, Austria; BE, Belgium; BG, Bulgaria; CH, Switzerland; CY, Cyprus; CZ, Czech Republic; DE, Germany; DK, Denmark; EE, Estonia; EL, Greece; ES, Spain; FI, Finland; FR, France; HR, Croatia; HU, Hungary; IE, Ireland; IS, Iceland; IT, Italy; LT, Lithuania; LU, Luxembourg; LV, Latvia; MT, Malta; NL, the Netherlands; NO, Norway; PL, Poland; PT, Portugal; RO, Romania; SE, Sweden; SI, Slovenia; SK, Slovakia; UK, United Kingdom.

America first – still true for launch sequence?







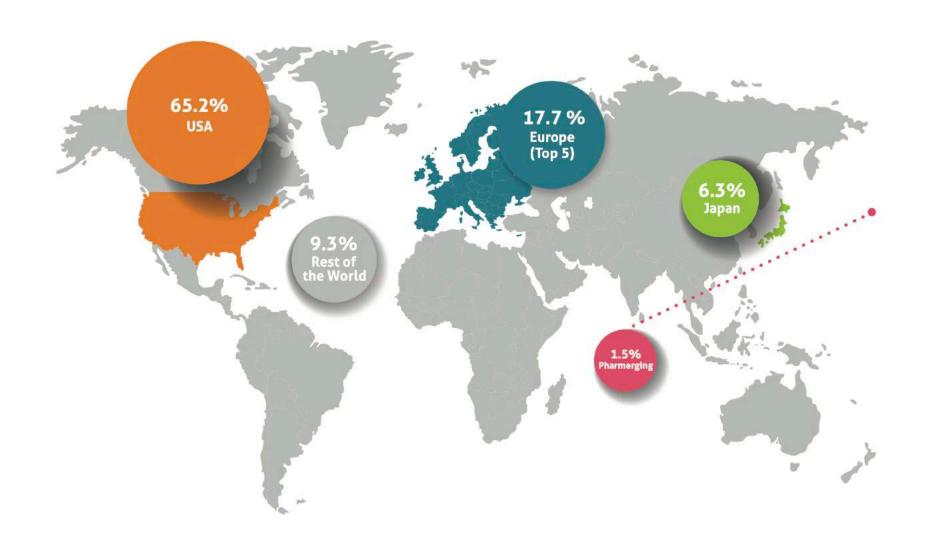


US trumps Europe









... but prices in few countries still high







Table 2. Comparisons of Price per Gram, U.S. and International Ex-Manufacturer Prices, Q1 2018.

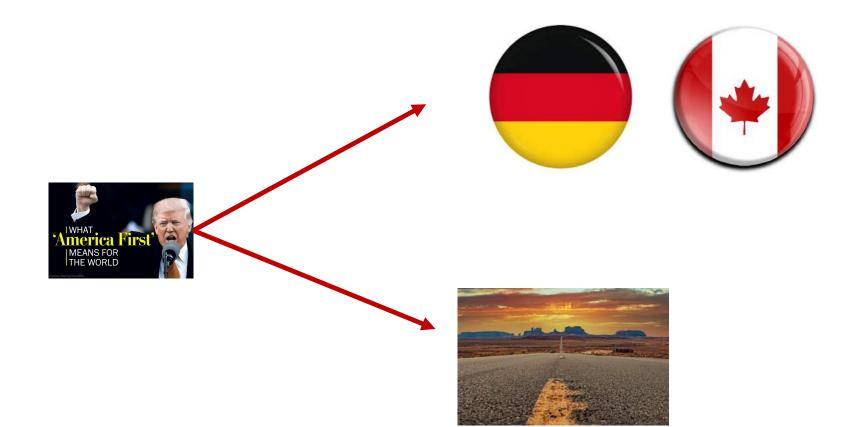
Product	U.S. Price per Gram	U.S. Price Divided by Average International Price (U.S. = 1)	Country with Lowest Price	Country with Median Price	Country with Highes Price
Alimta (pemetrexed sodium)	\$4,690	2.0	39.7 (Canada)	1.8 (Japan)	1.3 (Austria)
Aranesp (darboepoetin alfa)	\$3,517,653	2.1	3.4 (Portugal)	2.4 (France)	1.3 (Belgium)
Avastin (bevacizumab)	\$6,504	2.0	2.4 (France)	2.2 (Japan)	1.5(Belgium)
Cimzia (certolizumab pegol)	\$8,197	3.0	4.2 (France)	3.3 (Sweden)	2.2 (Germany)
Eligard/ Lupron (leuprolide acetate)	\$37,814	1.3	5.8 (Greece)	1.4 (Sweden)	0.95 (Japan)
Eylea (aflibercept)	\$775,994	1.7	3.1 (Belgium)	1.6 (UK)	1.4 (Canada)
Gammagard (IVIG)	\$68	0.95	1.8 (Japan)	1.0 (France)	0.69 (Spain)
Gamunex-c/ Gammaked (IVIG)	\$67	1.1	1.8 (Sweden)	1.1 (Italy)	1.0 (Finland)
Herceptin (trastuzumab)	\$7,688	2.2	2.7 (Japan)	2.4 (Portugal)	1.5 (Germany)
Kadcyla (ado-trastuzumab emtansine)	\$26,249	1.3	1.6 (Canada)	1.2 (France)	1.0 (Spain)
Keytruda (pembrolizumab)	\$40,036	1.2	1.5 (Slovakia)	1.3 (UK)	0.91 (Spain)
Lucentis (ranibizumab)	\$3,270,469	5.4	9.8 (Greece)	6.9 (France)	1.4 (Japan)
Neulasta (pegfilgrastim)	\$588,937	3.2	4.7 (Portugal)	3.3 (France)	1.8 (Canada)
Opdivo (nivolumab)	\$22,856	1.4	1.9 (Germany)	1.5 (Sweden)	0.86 (Japan)
Orencia (abatacept)	\$4,381	2.3	3.2 (Slovakia)	2.5 (France)	1.6 (Germany)
Privigen (IVIG)	\$65	1.2	1.8 (Sweden)	1.3 (Belgium)	0.91 (Finland)
Prolia/Xgeva (denosumab)	\$15,575	4.6	5.9 (France)	4.8 (Japan)	3.4 (Canada)
Remicade (infliximab)	\$7,108	1.2	1.9 (Slovakia)	1.2 (Japan)	0.84 (Sweden)
Rituxan (rituximab)	\$6,597	2.7	4.3 (UK)	2.8 (Spain)	2.1 (Japan)
Sandostatin LAR (octreotide acetate)	\$111,548	2.7	6.1 (Spain)	3.1 (UK)	1.5 (Germany)
Soliris (eculizumab)	\$16,720	0.99	1.3 (UK)	1.0 (Italy)	0.86 (Germany)
Treanda (bendamustine)	\$24,138	6.9	34.2 (Sweden)	10.8 (France)	2.5 (Canada)
Tysabri (natalizumab)	\$18,674	2.9	4.1 (UK)	2.8 (France)	2.1 (Canada)
Velcade (bortezomib)	\$359,040	1.1	5.9 (Czech Republic)	1.0 (Italy)	0.82 (Germany)
Xolair (omalizumab)	\$6,128	2.2	2.9 (UK)	2.2 (Italy)	1.8(Canada)
Yervoy (ipilimumab)	\$121,862	1.5	1.7 (Japan)	1.6 (Germany)	1.2 (Belgium)
Zaltrap (ziv-aflibercept)	\$7,413	1.7	2.1 (France)	1.6 (Italy)	1.3 (Japan)
All Products Total	N=27	1.8		1	

Scenario thinking... What if...







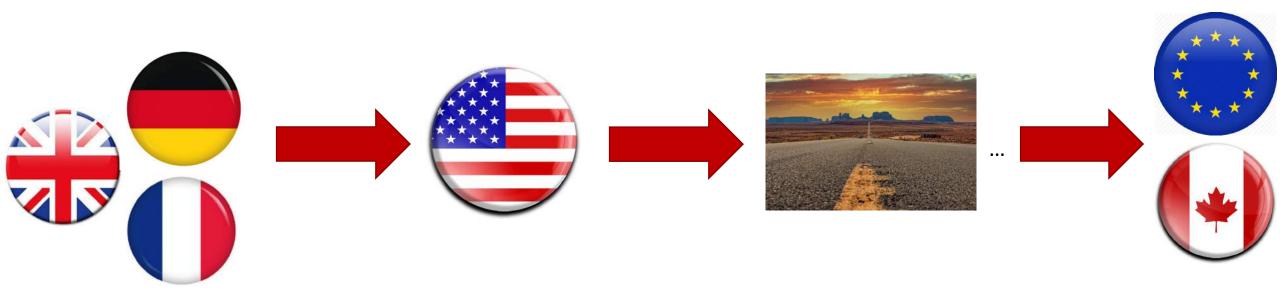


Or maybe...







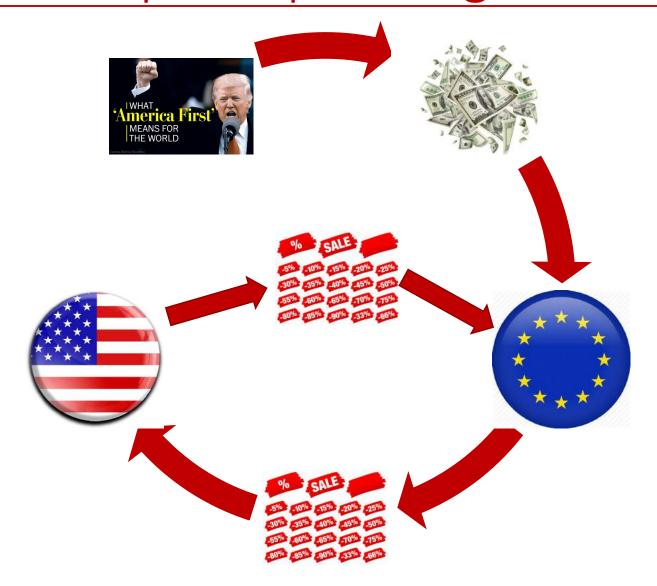


Downward spiral upcoming?!













Questions?